

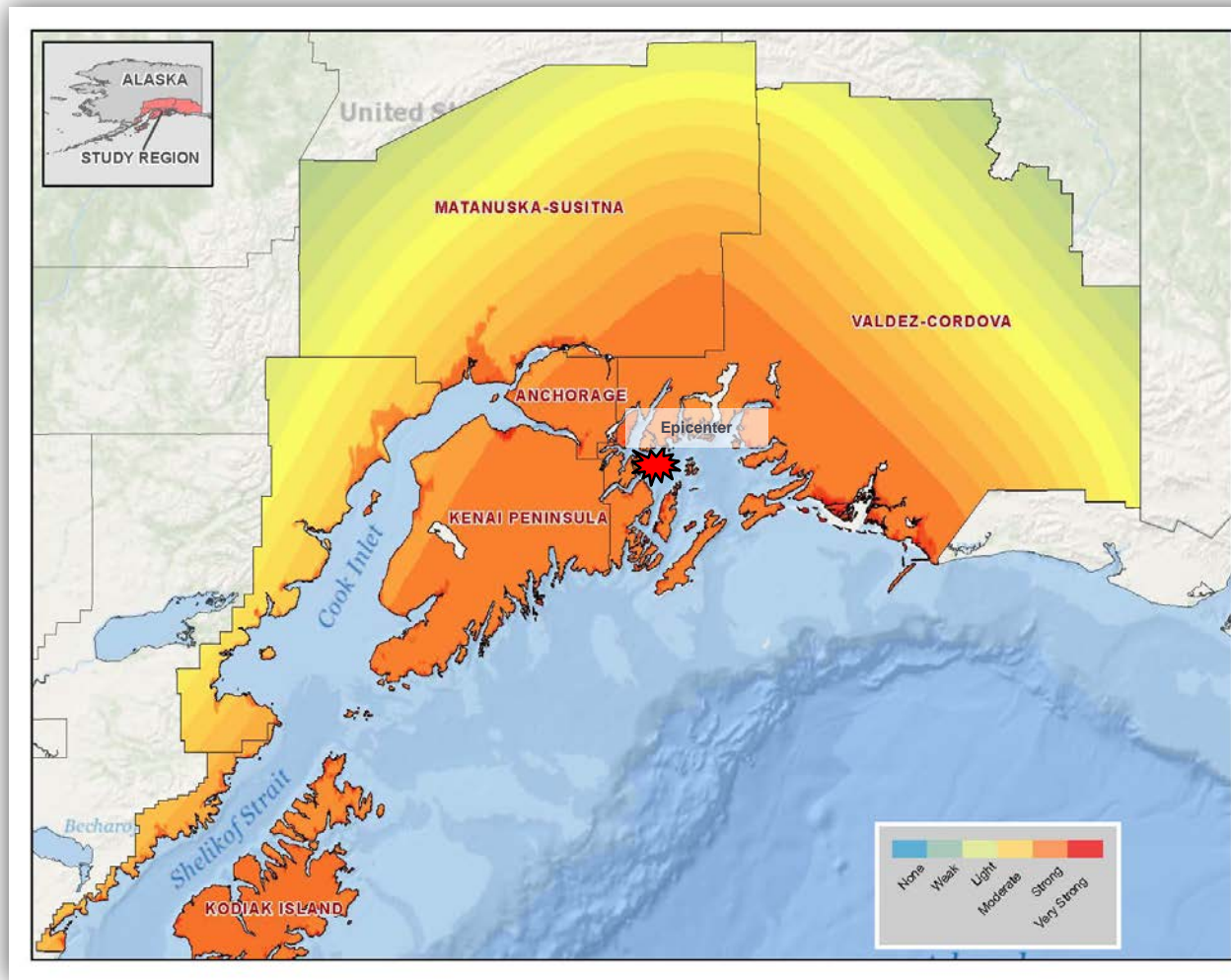
Alaska Shield 2014 Exercise

National Exercise Program (NEP) Capstone Exercise 2014



April 21, 2014

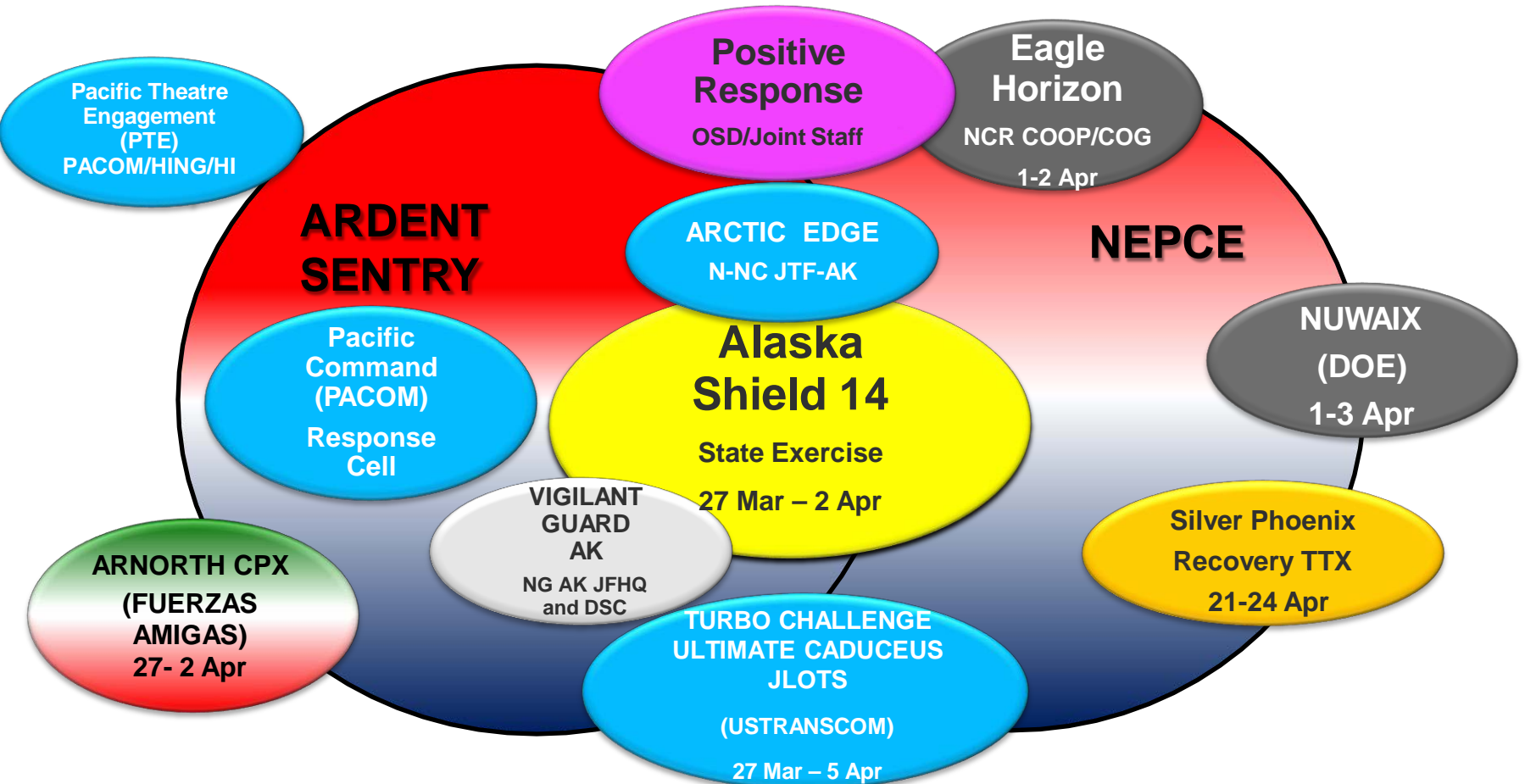
Alaska Shield 2014 Scenario



**Total Impact Area Population:
459,000**

Linked Exercises

- The National Exercise Program Capstone Exercise (NEPCE) is a biennial capstone event that links interagency efforts in response to a common challenge. The NEPCE has linked with the State of Alaska's ALASKA SHIELD 2014

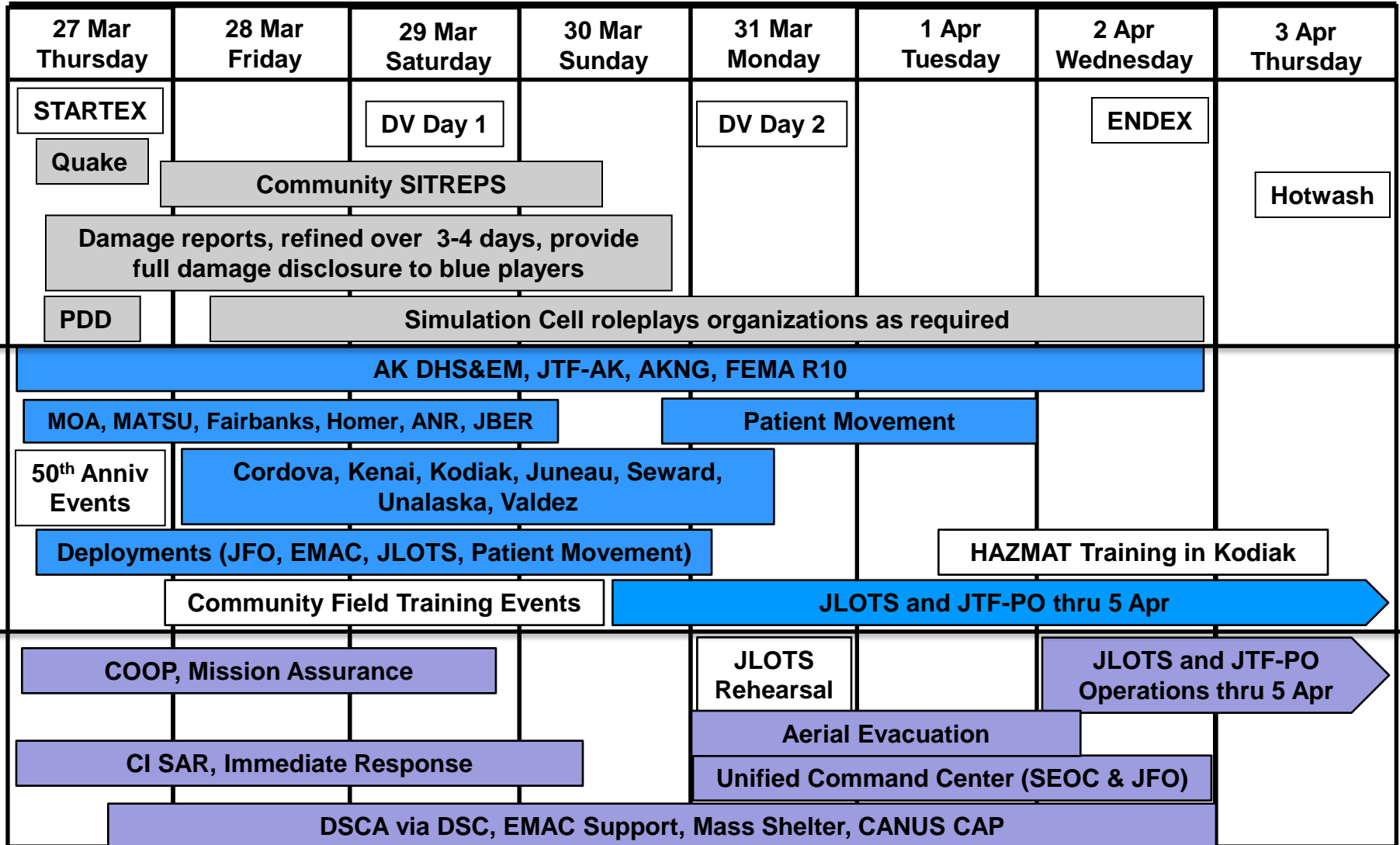




Linked Exercise Objectives

- Improve Alaska's emergency response capacity
(Individual/organization/interagency)
- Validate DoD, FEMA, State of Alaska, local plans
- Test interagency coordination
- Explore recovery plans in follow-on exercises

Timeline



Alaska Shield 2014 Participants

Community Participants:

- Municipality of Anchorage
 - Anchorage International Airport
 - Port of Anchorage
- City of Cordova
- Fairbanks North Star Borough
 - Fairbanks
 - North Pole
- Juneau
- Kenai Peninsula Borough
 - Homer
 - Seward
- Ketchikan Gateway Borough
- Kodiak Island Borough
- Matanuska-Susitna Borough
- City of Unalaska
- City of Valdez



Alaska Shield 2014 Participants

State of Alaska	
Office of the Governor	Department of Military and Veterans Affairs
Division of Homeland Security and Emergency Management	Department of Administration (DOA-ITK)
Alaska State Troopers (AST)	Department of Environmental Conservation (DEC)
Department of Health and Social Services, Division of Public Health	University of Alaska Emergency Management
Department of Transportation and Public Facilities (DOT)	Disaster Policy Cabinet (DPC)
University of Alaska Emergency Management	State of Alaska Task Forces
Other States	
Hawaii National Guard	Utah National Guard
Washington National Guard	State of Washington
Idaho National Guard	State of Idaho
Oregon National Guard	State of Oregon
Wisconsin National Guard	Nebraska National Guard
Arizona National Guard	Nevada National Guard

Alaska Shield 2014 Participants

Federal	
Federal Emergency Management Agency Region X (FEMA)	USTRANSCOM
NORAD - USNORTHCOM	Federal Aviation Administration (FAA)
Alaska NORAD Region (ANR)	Fort Wainwright (U.S. Army), Alaska
National Oceanic & Atmospheric Association (NOAA)	National Guard JFHQ-AK (Joint Forces Headquarters Alaska)
Joint Task Force Alaska (JTF-AK)	U.S. Army Alaska (USARAK)
National Tsunami Warning Center	U.S. Coast Guard (USCG) District 17
U.S. Army Corps of Engineers (USACE)	Joint Base Elmendorf Richardson (JBER)
Fort Greely (U.S. Army), Alaska	Civil Air Patrol (CAP)
U.S. Forest Service; Cordova District	593 rd Expeditionary Sustainment Cmd
Eielson AFB, Alaska	7th Sustainment Brigade
U.S. Health and Human Services	Center for Disease Control (CDC)

Alaska Shield 2014 Participants

Non-governmental/Private Organizations	
Samaritans Purse	Alaska Partnership for Infrastructure Protection (APIP)
American Red Cross of Alaska	Amateur Radio Emergency Services (ARES)
Alaska VOAD	Enstar Natural Gas
Central MatSu & West Lakes Auxiliary	Chugach Electric Association
Fairbanks Memorial Hospital	Mat Su CERT
Mat-Su Borough School District	Chickaloon Village Traditional Council
Mat-Su Regional Medical Center	Providence Kodiak Island Hospital
Providence Hospital of Valdez	Kodiak Island Borough School District
Shoreside Petroleum	Kodiak Community College
Cordova Radio KLAM/KCDV	Cordova Community Medical Center
Cordova Girl/Boy Scouts	Cordova Community Baptist Church
Petro Marine Services	Cordova Little Chapel Church
SEAPRO	Cordova School District
Matanuska Electric Association	Wilson Enterprises, Cordova Pet Shelter
Matanuska Telephone Association	

Alaska Shield 2014 Venues

State of Alaska Emergency Operations Center (SEOC)

- Level-4 (highest) Activation.

Region X Incident Management Assistance Team (IMAT) and National Incident Management Assistance Team (N-IMAT) East at Interim Operating Facility (IOF)

- 2nd Floor Alaska State EOC.

State of Alaska Department of Health and Social Services (DHSS) Emergency Operations Center

Region X Regional Response Coordination Center (RRCC)

- Level-I (highest) Activation.

National Response Coordination Center (NRCC)

- Level-I (highest) Activation.



Alaska Shield 2014 Venues

Joint State-Federal Exercise Joint Field Office

- Location: Egan Center, 555 W. 5th Ave., Anchorage





Alaska Shield 2014 State and FEMA R10 Staffing Plan

Exercise SEOC Staffing Plan

- 60+ Alaska DHS&EM Staff
- 15+ State Department Liaisons
- 50+ Alaska Task Force personnel (space is limited – may have to use another room)

IMAT / Interim Operating Facility (IOF) Staffing Plan

- 93 FEMA and Federal ESF staff projected to be in the IOF.
- Only 50 total seats in IOF (20 each from R10 and N-IMAT and 10 from select ESF/OFA). All remaining IOF staff will have to work from outside the IOF room.

Exercise JFO Staffing Plan

- 60+ Alaska DHS&EM, 15+ State Dept. Liaisons and 50 Alaska Task Force personnel
- 177 total projected Federal staff (124 FEMA) at JFO
- Current estimated count of 280+ in JFO

Alaska Shield 2014 Venues - Communities

Anchorage



- Municipality
 - March 27: No Participation, commemorative events
 - March 28/29: Fully staffed EOC
 - March 29: Evacuation of the Pioneer Home Sr. Living to the shelter at Fairview Rec. Center

- SAR/HazMat
 - March 27: Anchorage Fire SAR Teams operating Anchorage Rubble Pile
 - March 28: Anchorage HazMat Team operating at the State Bio-Lab and the Hudson Drive Waste Water Treatment Plant
 - SAR on the rubble pile was exercised through March 30 by visiting National Guard units

Alaska Shield 2014 Venues - Communities

Cordova

- March 27: No Participation, commemorative events
- March 28/29:
 - Fully staffed Primary EOC then jump to alternate EOC
 - Various building SAR Missions
 - Communications intermittent in order to exercise Ham Radio
- March 28:
 - Shelter operations at the Baptist Church (role players will be all junior and senior high school students)
 - Pet Shelter operations



(Cordova continued on next slide)



Alaska Shield 2014 Venues - Communities

Cordova (cont.)

- March 29:
 - POD for water at AC Commercial. (Desalinator unit sent by SEOC prior to exercise for training and exercise use)
 - Cordova fire and Nevada NG conduct HazMat operations at Shoreside Petroleum and Bailer facility.
 - Fatality Management operations managed by the temporary morgue team.



Alaska Shield 2014 Venues - Communities

Fairbanks North Star Borough/City of Fairbanks

- March 17-21
 - Host of the 2014 Arctic Winter Games (real world).
- March 28-30
 - Fairbanks North Star Borough SAR teams and multiple NG units conduct operations on the Wainwright Rubble Pile
- March 31
 - Patient Movement - Fairbanks Memorial Hospital will receive patients from Valdez.

North Pole

- March 27/28:
 - EOC Fully Staffed



Alaska Shield 2014 Venues - Communities

Juneau

- April 2
 - Field operations focused on Mass casualty, HazMat, and Evacuations, exercising with Coast Guard
 - Set up and run of an Alternate Care Site and a Shelter



Alaska Shield 2014 Venues - Communities

Kenai Peninsula Borough

- **KPB**
 - March 27/28/29: EOC fully staffed

- **Homer**
 - March 27/28: EOC fully staffed
 - March 28: Test communications with Seward and KPB

- **Seward**
 - Seward provided liaisons to the KPB EOC



Alaska Shield 2014 Venues - Communities

Kodiak Island Borough/City of Kodiak

- March 27: No Participation, commemorative events
- March 28:
 - Fully staffed EOC
 - Evacuation from residential area to shelter
 - Medical surge at local hospital
- March 31:
 - Patient Movement – DHSS and Coast Guard moved patients to the DHSS DASF on JBER
- April 1-3, 2014
 - Kodiak hosted the HazMat Symposium and Statewide HazMat Team Exercise



Alaska Shield 2014 Venues - Communities

Matanuska-Susitna Borough

- March 27/28:
 - EOC fully staffed
 - JIC
 - Provide Damage Assessments to test new software
 - DHSS set up Alaska Medical Station (AMS)

- March 29:
 - First set up and run through of patients at AMS
 - Shelter overnight at Iditarod Elementary (responder families) and Wasilla High School (general population)
 - Samaritan's Purse Medical Station set up and patients run through
 - Special needs alternate care site set up (Mat-Su Regional objective)
 - HazMat at fire station
 - Hospitals stand up decon site
 - HR staff to test new volunteer processes



*Participating communities in the Mat-Su Borough EOC include Chickaloon Tribe, Houston, Palmer, and Wasilla.

Alaska Shield 2014 Venues - Communities

Unalaska

- March 27: No Participation, commemorative events
- March 28/29:
 - EOC fully staffed
 - Evacuation and overnight Shelter operations
 - Testing emergency notification systems
 - SAR – Mountain rescue (Fire, EMS, and State Troopers)
 - Remote location law enforcement response



Alaska Shield 2014 Venues - Communities

Valdez

- March 27: No Participation, commemorative events
- March 28-31:
 - Fully staffed EOC
 - Communications intermittent until Valdez receives Comms unit from State
- March 28:
 - Elementary School lock down to test processes and procedures of parents picking up children
 - Overnight Shelter set up and operated at elementary school



(Valdez continued on next slide)

Alaska Shield 2014 Venues - Communities

Valdez (con't)

- March 29:
 - Water and beach SAR (24 role players in water and 30-40 role players on a 30 mile stretch of beach)
 - Alternate Care Site (Arizona NG)
- March 30:
 - Mountain SAR exercise – victim in crevasse
- March 31:
 - DHSS (Real world) Patient movement to Fairbanks
 - Military airlift to Fairbanks



*Coast Guard provided water rescue



Alaska Shield 2014 Venues – Military Installations

JBER

- March 27-28: Base-wide Emergency Management Exercise
- March 29 - April 2: 673 ABW Emergency Operations Staff

Eielson AFB

- March 27 – April 2: 354 FW Emergency Operations Staff

Fort Greely

- March 27 – April 3:
 - Installation Emergency Operations Staff
 - Installation security assessment
 - Temporary Sheltering
 - Aircraft accident response drill

Alaska Shield 2014 Venues - FEMA

Federal Staging Area (FSA)

- Location: Bryant Airfield, Fort Richardson (JBER)
- US Army Corps of Engineers Critical Response Missions Exercise (CRME).



WA-TF-1 Urban Search and Rescue (US&R) Team & Incident Support Team (IST)

- Location: Rubble Pile, Bryant Airfield, Joint Base Elmendorf-Richardson (JBER)



Bothell Mobile Emergency Response Support (MERS)



Movement by Military Airlift

- JBLM to JBER
 - C17 Globemaster III
 - Passengers (72 of 91):
 - Region X IMAT (18 Pax)
 - N-IMAT (41 Pax)
 - MERS (11 Pax)
 - Other FEMA and OFA (2 Pax)
 - Equipment/Vehicles
 - IMAT Gear
 - MERS Vehicle (IRV)
 - C17 Globemaster III (2nd flight)
 - US&R (WA TF-1)



Movement by Sealift

MERS

- IRV Support Vehicle
- 2 x F-450 Pickup
- 10 Passenger Van
- Maintenance Service Truck
- Communications Support
- Cargo Truck



BOM Kit to support USACE Prime Power PRT

- Departed Moffett Field on Feb 24th
- **Arrived Alaska Feb 27th !**

Exercise Control

- Master Control Cell (MCC) – located in D.C. Serves as control and simulation for all exercises under Capstone
- Venue Control Cell (VCC) – located at JBER in Alaska. Control and simulation for Alaska Shield Exercise and linked Alaska exercise events.
- Controllers –Assigned to the local communities, SEOC, RRCC, IMAT, and JFO. Role is to ensure action is taken on injects and that simulated resources movements are tracked.





Media

Synthetic/Mock Media

- Simulation Deck
 - Exercise media site built specifically for Capstone which allows external affairs participants to interact in a controlled environment.
 - Ability to post videos and press releases and includes simulated social media.
- World News Network (WNN) – provided by NORTHCOM
 - 4-5 newscasts daily.
 - Mock Press Conferences and Interviews

Real-World Media

- Real-world media visited the JFO along with VIPs
- VIP tours were escorted to view exercise venue sites: Anchorage Rubble Pile, Alaska Medical Station, SEOC, RRCC, and the JFO

Questions?

